



THE FUTURE OF GVCs, MANUFACTURING AND RESHORING: SOME INSIGHTS FROM RECENT OECD WORK

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Future of GVCs (1)

Business as usual?

- Open trade and investment agreements
- **ICT: Communication technologies**
- New low-cost manufacturers
- Emerging middle class
- Development of services
- MNEs

A new normal?

- Changing cost conditions in emerging economies
- Hidden/extra costs of international fragmentation
- Balancing risk diversification and cost efficiency
- **ICT: Information technologies**
- From mass production to mass customisation
- The green and sustainability imperative



Future of GVCs (2)

- **Structural contraction of GVCs towards 2030**
 - Back to the level of 2005-2006
 - International sourcing/production down with > 1%
 - Trade/GDP down with > 4%
 - Decreasing length of GVCs
- **Digitalisation of manufacturing (IT) is the biggest game changer**
- **Rebalancing of world economy**
 - Regional centers of manufacturing
 - OECD and emerging economies



Robotics as part of Industry 4.0

- **Strong investments in robotics**
 - In recent years
 - OECD and emerging economies
- **Robotics and the location of production**
 - Slows down offshoring from OECD economies
 - In recent years and in more labour intensive industries
 - No effect on reshoring
- **Robotics and trade quality**



What about reshoring?

- Heavily discussed, hardly measured
- A lot of anecdotal evidence, aggregate evidence is much more limited
 - Capital investments vs employment
- Managing expectations?
 - Does not mean the end of offshoring
 - Employment impact? – Industry 4.0, robots, etc.
 - Specific policies – unfair competition?



The Future of Global Value Chains: Business as usual or A New Normal, OECD STI Policy Paper, 2017, No. 41. a

Industrial Robotics and the Global Organisation of Production, OECD STI Working Paper, 2018, No.3

Industrial Robotics and Product(ion) Quality, OECD STI Working Paper, forthcoming

Reshoring: Myth or Reality? OECD STI Policy Paper, 2016, No. 27.

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